

# City of London Transport Strategy Delivery Plan 2023/24 – 2028/29

## Contents

Introduction .....	1
Major Projects Programme.....	3
City Cluster Area Programme .....	5
Liverpool Street Area programme .....	6
Fleet Street Area Programme .....	8
Smithfield and Barbican Area Programme .....	9
Minor Schemes Programme.....	11
Cycling Infrastructure Programme.....	13
Public Realm Programme .....	15
Strategic Transportation Programme .....	17
Events and Campaigns .....	20

## Introduction

This Delivery Plan for the [City of London Transport Strategy](#) covers the 5 year period from 2023/24 to 2028/29. It sets out the main projects and initiatives that are delivering the proposals within the Transport Strategy. A short summary of each project is provided, this includes dates, funding source, full project budget where known and an indication of which of the Transport Strategy proposals the project delivers against (see Appendix 5 for a list of proposals).

The Strategy is currently under review, with a revised plan expected to be adopted in spring 2024. In November 2022, the Streets & Walkways Sub-Committee agreed that the Transport Strategy Vision, Aims and Outcomes are still considered relevant and fit for purpose and that an update, rather than a wholesale revision of the Transport Strategy is appropriate. However, any changes that have an impact on the Delivery Plan will be reflected in the next years Delivery Plan which will cover the period between 2024/25 – 2029/30.

## Glossary

Funding sources abbreviations.

OSPR – On Street Parking Reserve

CAS - Climate Action Strategy (City funds)

CoL – City of London funds (not specified here, see individual projects)

S106 – Section 106 developer funding through planning agreements - the allocation of these has already been approved as funds are ring fenced by purpose, and in most cases by location (approved 2019 July RASC)

S278 – Section 278 developer funding Highway scheme

CIL – Community Infrastructure Levy

## Major Projects Programme

### **All Change at Bank**

Project to provide more space for people walking and enhance the public realm around Bank junction. Changes will simplify the junction creating new areas of public realm with seating and greening. The timings of restrictions and the mix of traffic are currently being reviewed.

Start date: 2013/14

End date: 2024/25

Funding source OSPR, S106, TfL

Total cost: £6,800,000

Delivery of proposals 1, 2, 7, 11, 12, 20, 24

### **St Paul's Gyratory**

This project will partially remove the gyratory system between St Paul's Underground station and the old Museum of London roundabout (the Rotunda). It is linked with two major developments, the redevelopment of the former BT building at 81 Newgate Street and the potential redevelopment of the former Museum of London site.

Phase 1 will partially remove the gyratory system and deliver significant public realm improvements, including a new public square, and provide more space and priority for people walking and cycling.

Start date: 2013/14

End date: 2026/27

Funding source: CIL, OSPR, S278

Total cost: £13,000,000 - 17,000,000

Phase 2 involves the modification of Museum of London roundabout and will be delivered alongside any future redevelopment of the Museum of London site.

Start date: 2026/27

End date: 2030/31

Funding source: S278

Total cost: £9,000,000 – £12,000,000

Delivery of proposals 1, 2, 7, 8, 11, 12, 20, 24

## **Pedestrian Priority Programme**

Series of street improvements to give more space and priority to people walking, including traffic access restrictions and pavement widening.

The programme will make the one way working with contraflow cycling permanent on King Street and King William Street, as well as the closure of Old Jewry at its junction with Poultry. These traffic measures enable pavement widening on King Street and King William Street and public realm improvements on Old Jewry.

A new experimental scheme on Chancery Lane has removed through traffic during the day, except for taxis. Experimental schemes on Cheapside (bus and cycle only between Bread Street and Milk Street) and Old Broad Street and Threadneedle Street remain in place after being made permanent in May 2023.

Start date: 2021/22

End date: 2025/26

Funding source: CoL – CAS

Total cost: £6,000,000

Delivery of proposals 1, 2, 16, 20

## **Cool Streets and Greening Programme**

A City-wide programme of tree planting, re-landscaping, new green spaces, resilient planting, sustainable drainage. Includes monitoring of impacts to inform Climate Action Strategy. Programme consists of dedicated projects such as replanting at St Anne and St Agnes Churchyard and re-landscaping near the London Wall/Moorgate junction and St Peter Westcheap and contributions to other projects including Bank, Crescent (100 Minorities Phase 2) and Little Trinity Lane.

Start date: 2020/21

End date: 2024/25

Funding source: CoL – CAS

Total cost: £6,800,000

Delivery of proposals 1 and 7

## City Cluster Area Programme

The City Cluster area is the densest area of tall buildings and office floorspace both in the Square Mile and across central London. The forecast for future office demand still shows further growth is anticipated, after experiencing some slow down immediately following the Covid-19 pandemic. A Healthy Streets Plan and some work on a public realm vision was completed in 2021, setting the framework for future schemes and opportunities as described below. Much of the work will be delivered in partnership with the City Cluster BID, which the area incorporates.

### **Pedestrian Priority Traffic Reduction and Programme**

Series of street improvements to give more priority to people walking, including traffic management restrictions and pavement widening. Currently focussed on Leadenhall Street and St Mary Axe as key routes. Schemes will provide more space for people walking, improve crossings, and enhance greening and the public realm.

Start date: 2021/22

End Date: 2025/26

Funding source: S106 CIL,

Total cost: £10,000,000

Delivery of proposals 1, 2, 11, 12, 13, 20, 24, 25, 29, 38,

### **Wellbeing and Climate Change Resilience Programme**

The improvement to public spaces including St Helens Churchyard, St Andrews Undershaft Churchyard, Jubilee Gardens and a pilot SUDS project on Bevis Marks and Houndsditch

Start date 2020/21

End date: 2024/25

Funding source S106, CIL, S278, CoL CAS

Total cost: £1,500,000

Delivery of proposals 7, 8, 9, 10

### **Activation and Engagement Programme**

Working with the BID and Destination City to support a series of events and activities that are welcoming and encourage public participation and social engagement. Examples of previous events include Leadenhall Market lunchtime music sessions every Friday; Pride week flashdance; and London Festival of Architecture Urban Playground Installations. Further such activation events will continue.

Start date 2023/24

End date: 2024/25

Funding source: EC BID

Total cost: external funding

Delivery of proposals 7, 13

## Liverpool Street Area programme

This area incorporates the Key Area of Change for the City Plan 2040, for Liverpool Street, including Broadgate and Liverpool Street Station. The new Elizabeth Line station opened in 2022, changing the movements of people through the area. Further significant development is both underway and planned for this area, including at Liverpool Street Station. Some work has been delivered in previous years to accommodate the new Elizabeth Line station opening and a Healthy Streets Plan will set out future requirements and opportunities for the whole area.

### **Liverpool Street Healthy Streets Plan**

Development of a plan setting out an integrated approach to improving the public realm and managing traffic to support delivery of the Transport Strategy and opportunities created by new developments in the Liverpool Street area.

Potential improvements include pedestrian priority streets with timed restrictions for motor vehicles, improved crossings and public realm improvements, including widened pavements, tree planting, and places for people to rest and relax.

Start date: 2022/23

End date: 2023/24

Funding source: COL/ Officer time

Total cost: £15,000 (Delivery of plan only)

### **Liverpool Street Crossrail Integration**

Further Improvements to the public realm, and in particular the walking environment, around the new Crossrail Station on Liverpool Street. The first phase was completed in 2021/22. The programme of further work will be incorporated within the Healthy Streets Plan.

Start date:2025/26

End date:2027/28

Funding source: S106

Total cost: £1,400,000 (and further to be confirmed)

Delivery of proposals 1, 2, 7, 12, 20, 47

### **1 – 2 Broadgate**

Public realm improvements to accommodate new walking desire lines and increased footfall associated with the development of 1-2 Broadgate.

Start date 2020/21

End date: 2025/26

Funding source: S278

Total cost: £900,000

Delivery of proposals 2, 5, 7

### **Finsbury Circus Western Arm**

Improvement and reinstatement after Crossrail station works, including carriageway, an enhanced public realm and further greening and tree planting where possible.

Start date 2024/25

End date: 2025/26

Funding source: S106 and Cool Streets and Greening Programme

Total Cost: £TBC

### **Moorgate Area**

Improvements to transport and public realm enhancements on Moorgate and around Moorgate Station, including: walking and cycling improvements to junctions at Ropemaker Street and London Wall, improvements to Moorgate (north of London Wall) and public realm improvements including Moorfields North.

Start date 2019/20

End date: 2026/27

Funding source: S278, OSPR CIL S106

Total cost: £6,000,000 + (Of which £3.09m is currently approved. Remainder subject to further funding bid)

Delivery of proposals 1, 2, 7, 20, 47

## Fleet Street Area Programme

The neighbourhoods bordering Fleet Street and Ludgate Hill are an area of significant development both underway and planned. The area incorporates the Fleet Street and Ludgate Key Area of Change identified in the emerging City Plan 2040 and the Fleet Street Quarter BID.

### **Fleet Street Area Healthy Streets Plan**

Development of a plan setting out an integrated approach to improving the public realm and managing traffic to support delivery of the Transport Strategy and opportunities created by new developments in the Fleet Street area.

Potential improvements include pedestrian priority streets with timed restrictions for motor vehicles, improved crossings and public realm improvements, including widened pavements, tree planting, and places for people to rest and relax.

Start date 2020/21

End date: 2023/24

Funding source: S106/ external source

Total cost: £276,000

Delivery of proposals 1, 2, 11, 12, 20, 38

### **Salisbury Square public realm improvements**

Public realm improvements linked to the development of a police headquarters, a law court building and commercial floorspace, including enlarged Salisbury Square, landscaping, access and servicing development which include an enlarged, enhanced public space in Salisbury Square, new east-west walking routes between Dorset Rise and Whitefriars Street; pavement / carriageway improvements on Dorset Rise, Salisbury Court, Whitefriars Street, Fleet Street and Primrose Hill.

Start date 2022/23

End date: 2025/26

Funding source: Unilateral Undertaking (equivalent of a S278 for projects when the City Corporation is the developer)

Total cost: £3,000,000 - £5,000,000 (TBC)



## Smithfield and Barbican Area Programme

The Smithfield and Barbican programme covers the Barbican and Golden Lane area, the City's largest residential area. The cultural offer in the Barbican also attracts significant numbers of visitors each year. The Smithfield area will see significant change with the move of the Meat Market to outside the Square Mile, along with the relocation of the Museum of London.

### **West Smithfield Public Realm and Transportation measures/ London Museum S278 project**

The project aims to provide new public spaces and improved environment in Smithfield area to be delivered in line with the City Corporation's Transport Strategy, the Climate Action Plan and Destination City. With the Museum of London move in the General and Poultry Markets, the announcement of the Meat Market to be consolidated outside the City, as well as the opening of Crossrail stations in Farringdon and Farringdon East, there and the anticipated major increase of number of visitors in the area. This project incorporates the development of the Smithfield Healthy Streets Plan and aims to provide a welcoming and sustainable environment for all. The project will be delivered in phases to align with key projects in the area as follows:

Area 1: to support Museum relocation to West Smithfield, including works associated with the London Museum S278 project.

Area 2: to support future Meat Market transformation following its proposed relocation. Incorporates Smithfield section of Barbican & Smithfield - Healthy Streets Plan.

Start date 2019/20

End date: 2026/27

Funding source: CoL, S106 OSPR

Total cost: £12,000,000

Delivery of proposals 2, 7, 12

### **Barbican, Bunhill & Golden Lane Healthy Neighbourhood Plan**

Working in partnership with Islington Council to develop a plan setting out an integrated approach to improving the public realm and managing traffic to support delivery of the Transport Strategy and opportunities created by new developments in the Barbican, Bunhill & Golden Lane area.

Start date: 2020/21

End date: 2023/24

Funding source: OSPR

Total cost: £141,000

Delivery of proposals 2, 7, 12

### **Moor Lane public realm enhancements**

Public realm enhancements on Moor Lane to provide greening and an improved walking environment, including widened pavements. The works to east pavement on Moor Lane are planned to start in July 2023 with west pavement works scheduled from September 2023 to March 2024.

Start date: 2021/22

End date: 2024/25

Funding source: S106,S278, CoL - CAS

Total cost: £70,000 (temp scheme) + £6,000,000

Delivery of proposals 2, 5, 7

## Minor Schemes Programme

This programme includes a number of minor schemes to address relatively small areas or issues, that when combined deliver significant incremental change to the City streets. These schemes include addressing road danger issues, making streets accessible to all, and small scale S278 schemes directly associated with new developments.

### Healthy Streets minor schemes

Small scale interventions at targeted locations to reduce road danger, improve accessibility, enhance the walking and cycling experience, and/or deliver bus priority. This includes raised entry treatments, raised zebra crossings, informal crossings and dropped kerbs. Identified schemes are:

- Moorgate by Great Swan Alley Raised junction
- Coleman St/Masons Av Raised pedestrian crossing
- Moor Lane by Silk Street Raised zebra crossing
- Silk St by Milton St Raised zebra crossing
- New Fetter Lane Raise existing zebra crossing, raised crossing and junction with Fetter Lane and narrowing of junction
- Fenchurch Street/Lime Street Junction safety improvements
- Ludgate Hill/Old Bailey Junction safety improvements
- Fenchurch St/Leadenhall St Junction safety improvements
- Newgate St/Old Bailey Junction safety improvements
- Holborn Viaduct/Snow Hill junction Junction safety improvements

Start date: 2023/24

End date: 2028/29

Funding source: TfL – LIP

Total cost: £400,000 (for 2023/24)

Delivery of proposals 1, 2, 16, 20

### Mark Lane area

Transport and traffic management improvement works on Mark Lane and nearby streets including raised carriageway at junctions to reduce speed and improving accessibility.

Start date: 2020/21

End date: 2023/24

Funding source: S106/S278

Total cost: £200,000

## **Section 106/Section 278 transport and public realm improvements around development sites**

Section 278 projects associated with developments were initiated in 2022/23 year for seven developments, each will be developed and implemented over the period of this plan. The timescale for implementation will vary depending on developer agreement, and the impact of any other works in the specific area. Schemes in progress:

- 2 Aldermanbury Square – scope to be established
- 60 Aldgate High Street - scope to be established
- 120 Fleet Street –to include pavement widening, planting and public realm improvements
- 150 Aldersgate Street- repaving around building
- 2-3 Finsbury Avenue – scope to be established
- Stonecutter Court – to include sections of high quality paving around the site and changes to on-street parking arrangements on St Bride Street.
- 11 Pilgrim Street – to include a section of raised carriageway at the junction of Pilgrim Street and Pageantmaster Court to improve accessibility.

Further projects will be added as S278s are agreed for new developments.

Start date: 2022/23

End date: 2028/29

Funding source: S106/S278

Total cost: TBC

## **Accessible crossings**

Audit of streets and programme of minor works to address accessibility issues for locations not within other schemes and projects. This will utilise the Streets Accessibility Tool, to identify locations where we need dropped kerbs, incorrect or missing tactiles, pavement obstructions and any other features which impact the accessibility of our streets. Work will be delivered through Healthy Streets minor schemes programme.

Start date: 2023/24

End date: 2024/25

Funding source: TfL – LIP

Total cost: £15,000

Delivery of proposals 1, 2, 11, 16

## Cycling Infrastructure Programme

The Transport Strategy includes proposals to further develop the cycle network that provides safe and comfortable routes across the City. These routes tie in with the London wide cycle network and are delivered in partnership with TfL. Parking for cycles and 'dockless' e-bikes and e-scooters is also provided, with new locations and styles to improve cycle security and better manage parking so that the impact on other people using pavements is minimised.

### **City Cycle Network Phase 1**

Development and delivery of improvements to:

Route 1: Wilson Street (Cycleway 1) to Monument via Bank

Route 2: Aldgate to Blackfriars via Bank (including improvements at Mansion House junction with TfL)

Start date: 2019/20

End date: 2027/28

Funding sources: TfL

Total cost: £2,000,0000 - £4,000,000 (allocation not confirmed)

Delivery of proposals 1, 11, 12, 20, 24

### **City Cycle Network Phase 2**

Development and delivery of improvements to:

Route 3: Duke's Place to St Paul's Gyratory

Route 4: Bank to Holborn

Start date: 2023/24

End date: 2027/28 (Route 3), 2029/30 (Route 4)

Funding sources: TfL

Total cost: TBC

Delivery of proposals 1, 11, 12, 20, 24

### **Bevis Marks,**

Installation of protected cycle lane on Bevis Marks

Start date: 2022/23

End date: 2023/24

Funding sources: TfL

Total cost: £20,000

Delivery of proposals 1, 11, 12, 20, 24

## **Moorgate**

Installation of protected northbound cycle lane between junction with Lothbury/Gresham Street and Moorgate.

Start date: 2022/23

End date: 2023/24

Funding sources: TfL

Total cost: £35,000

Delivery of proposals 1, 11, 12, 20, 24

## **Cycle Parking**

Rolling programme to provide new and improved parking for private cycles and parking bays for dockless cycles and e-scooters

Start date: 2020/21

End date: 2028/29

Funding sources: CoL, LIP, Dockless operators

Total cost: £65,000 (for 2023/24)

Delivery of proposal 25

## Public Realm Programme

This programme includes a series of public realm improvements, mostly associated with new development. The programme provides higher quality materials, ensures continuity of style around the City, and now incorporates some of the Climate Action Strategy funded elements to include more tree planting and greening on our streets. Provision of SuDS and climate resilient materials is also becoming standard in the public realm works.

### **Creed Court – public realm improvements, including S278 works**

S278 works to improve the walking environment, including repaving of pavements, raising and resurfacing the carriageway in Creed Lane and Ludgate Square and replacing light fittings with heritage style lanterns

Start date: 2020/21

End date: 2023/24

Funding sources: S106/S278

Total cost: £750,000

Delivery of proposals 2, 5, 7

### **100 Minorities public realm enhancements**

S278 funded repaving and highway improvements around 100 Minorities and the creation of a new green public space. The design includes sustainable urban drainage and climate resilient planting.

Start date: 2019/20

End date: 2023/24

Funding sources: S106, S278, CAS

Total cost: £1,000,000 - £1,200,000

### **Mansion House Station Environs**

Climate resilience measures, walking and public realm improvements on Little Trinity Lane and Garlick Hill South

Start date: 2019/20

End date: 2023/24

Funding sources: S106, CAS

Total cost: £400,000

Delivery of proposals 1, 2, 7

### **Middlesex Street (Petticoat Lane Market)**

Public realm improvements to support a rejuvenated market and give more priority to people walking.

Start date: 2020/21

End date: 2023/24

Funding sources: S106

Total cost: £900,000

Delivery of proposals 2, 6, 13

### **Parklets**

Temporary seating and planting areas at a number of locations around the City. These will be reviewed to see if it is appropriate to make them permanent.

Start date: 2020/21

End date: 2024/25

Funding sources: TBC

Total cost: TBC

Delivery of proposals 1, 7



## Strategic Transport Projects

The Strategic Transport projects cover initiatives and project areas that have been identified to help deliver the Transport Strategy. This includes feasibility work, analysis and studies that inform work of other teams, such as collision analysis. Also included are projects that initiate new areas of work ahead of becoming business as usual, for example Electric Vehicle Infrastructure, which is now gradually moving into a state of standard provision.

### **Collision analysis and mitigation**

Feasibility work to consider deliverability and priority for mitigation and improvement at the ten locations with the highest collision and personal injury rates:

1. London Wall / Moorgate
2. Holborn Circus
3. Aldgate High Street (Outside Aldgate Station)
4. Newgate Street / Warwick Lane
5. Aldersgate Street / Long Lane (Outside Barbican Station)
6. Fleet Street / Bouverie Street
7. London Wall / Old Broad Street
8. Fenchurch Street / Lime Street
9. Fetter Lane / New Fetter Lane
10. Fenchurch Street / Mincing Lane

Start date: 2023/24

End date: 2024/25

Funding sources: OSPR/LIP

Total cost: TBC

Delivery of proposals 20

### **Public Realm Vision and Technical Manual update**

Update of the Public Realm Vision and a Technical Manual for the public realm materials. The national status of Supplementary Planning Documents is being reviewed, therefore current plan is to use the work from the vision as a guide but without formal adoption.

Start date: 2020/21

End date: 2023/24

Funding sources: S106

Total cost: £100,000

Delivery of proposals 2, 5, 7, 8, 17, 26,

### **City of London Streets Accessibility Tool (CoLSAT)**

Further work to extend the tool to cover people who use a cycle as their primary mobility aid. We will also review and improve quality / confidence scores for mobility scooter users. Also includes delivery of training to members and officers.

Start date: 2023/24

End date: 2024/25

Funding sources: City funds – local risk and officer time

Total cost: £5,000

Delivery of proposals 1, 2, 11, 16

### **Sustainable Servicing Programme**

Policy and guidance working with TfL, to develop guidance for operators. We aim to assist a shift to cargo bikes for service operators, those such as lift mechanics and electricians for example; and provide other ancillary facilities such as secure storage. The overall aim is to reduce the amount of motor vehicles used for this activity.

Start date: 2023/24

End date: 2024/25

Funding sources: CoL

Total cost: - officer time

Delivery of proposal 39

### **Shared use review for walking and cycling areas**

Review of locations where people walking and cycling share the same space to consider whether any changes are needed.

Start date: 2024/25

End date: 2025/26

Funding sources: CoL

Total cost: - officer time

Delivery of proposals 1, 2, 20, 24

### **Last mile delivery hubs**

Work with neighbouring boroughs and TfL to identify opportunities and find locations for delivery hubs. We will also work with City Property Association to produce a guide to consolidation and use of alternative methods of delivery.

Start date: 2019/20

End date: 2024/25

Funding sources: CoL

Total cost: officer time

Delivery of proposals 2, 11, 32, 38, 39

### **Kerbside Review**

Comprehensive review of on-street parking and loading activity with recommendations for changes where appropriate. Including development of a kerbside strategy.

Start date: 2023/24

End date: 2024/25

Funding sources: LIP

Total cost: £100,000

Delivery of proposals 11, 14

### **EV Infrastructure Action Plan**

Following an assessment of demand for new charging infrastructure up to five locations for new charging points will be put to market in 2023/24 and 2024/25.

Start date: 2019/20

End date: 2024/25

Funding sources: DfT; CoL

Total cost: TBC

Primary delivery proposal: 30

### **Access for disabled people travelling by taxi and private hire**

Work with London Councils to develop and trial a system to allow access to otherwise restricted streets for disabled people using Taxicard to travel by taxi or private hire vehicle.

Start date: 2023/24

End date: 2024/25

Funding sources: CoL

Total cost: £10,000

Primary delivery proposal: 16

## Events and Campaigns

This section describes the series of events that support Destination City and the BIDs, and help to provide more amenity and enjoyment on our streets. Campaigns are aimed at further education and engagement to improve behaviour, particularly around issues relating to road danger and anti-social behaviour. These campaigns are developed and delivered in partnership with the City Police and some wider national and London campaigns with TfL and neighbour boroughs.

### **Lunchtime Streets**

Working in partnership with the BIDs to deliver temporary closures of streets to allow for activities and events.

Start date: 2019/20

End date: Ongoing

Funding sources: TfL – LIP

Total cost: £10,000 (for 23/24)

Primary delivery of proposals: 1, 6, 13

### **Road Danger Reduction Campaigns**

Opportunities to align with national campaigns, along with locally targeted behaviour change and community engagement activity to reduce road danger. This will be delivered in partnership with the City of London Police.

Start date: 2019/20

End date: Ongoing

Funding sources: TfL – LIP

Total cost: £25,000 (for 23/24)

Primary delivery of proposals: 6, 13, 20, 21, 34.